



The Urban Lab of Europe !

List of approved UIA projects in the framework of the first Call for Proposals

Under the topic of the energy transition

Main Urban Authority: City of GOTHENBURG (Göteborg Stad)

Project Title (and acronym): Fossil Free Energy Districts (FED)

ERDF Budget: € 4,654,800.00

The **FED** project seeks to drastically decrease the use of fossil fuel energy and increase security of supply. It aims at significantly reducing peak loads and the use of primary energy from fossil fuels. The project will develop and test a novel district level energy system, integrating electric power as well as heating and cooling. A full-scale demonstration will be implemented at Chalmers' university campus in Gothenburg including 15,000 end-users. FED will establish a connected and integrated local energy system and market integrating demand and supply along with business modelling aspects. A local energy market and trading system will be established to enable stakeholders to exchange temporary energy excess and needs. Beyond its partnership, FED will engage with other private landlords in the neighbourhood, private companies and citizens.

The project's main implementation activities will include:

- Establishing a system to develop, validate and demonstrate in full scale the values of a micro-grid system to balance and optimise energy services including electricity, heating and cooling
- Developing viable business cases for the transition towards a sustainable energy system
- Acquiring a deeper understanding of the main obstacles for replication locally and in other areas of the EU and perform activities to mitigate these obstacles
- Monitoring and evaluating the system performance and the project's environmental, social, technical, economical achievements compared to the baseline
- Investing in additional infrastructure, adaptation and reconstruction of district heating and cooling systems along with control systems and web or cloud-based tool to allow an energy market trading system.

Partnership:

- City of Gothenburg
- 2 innovation platforms: Johanneberg Science Park AB and Business Region Göteborg AB
- 3 energy and grid operators: Gothenburg Energi AB, Akademiska Hus AB and Ericsson AB
- 1 real estate company: Chalmersfastigheter AB,
- 2 higher education and research institutes: Chalmers and SP Technical Research Institute of Sweden

Main Urban Authority: City of PARIS (Ville de Paris)

Project Title (and acronym): Co-Responsibility in District Energy Efficiency & Sustainability (CoRDEES)

ERDF Budget: € 4,364,796.48

The **CoRDEES** project aims at designing and demonstrating innovative and smart solutions to achieve optimal energy performance at district scale (Clichy-Batignolles area). CoRDEES will combine three main solutions in an integrated approach to reach its energy efficiency objective (50 kWh/m² and reduce by 90% CO₂ emissions). The project will first set up a new multi-stakeholder participative energy governance system which will define energy commitments as well as contractual, financial and regulatory conditions. It will develop a Community Energy Management Platform to monitor, consolidate and analyse energy data for all buildings and public facilities in real time. Building owners and operators, energy companies and end-user representatives will be supported by an Energy Support Service (the Urban Sustainable Trustee Facilitator) in the achievement of their energy performance targets. Beyond its partnership, the project will engage with a large number of stakeholders which will be empowered to achieve their energy efficiency goals.

The project's main implementation activities will include:

- Creating a community energy management platform to measure real-time district energy performance for each stakeholder to ease governance, economic and business model definition
- Creating an urban energy new deal involving all actors in the local area to work on a new governance and contracting of financial schemes based on co-responsibility
- Establishing urban energy services that will use the energy data collected (at every scale, from each building sensor to the national network) and involve every building user in the community challenge to achieve a carbon-free neighbourhood
- Monitoring and evaluating the impact and effectiveness performance strategies and technological tools more particularly
- Investing in energy meters and sensor installation in buildings and interfaces with energy operators' existing systems as well as in the deployment of 300 kWh of power storage capacity to support the development of energy services

Partnership:

- City of Paris
- 1 public-private company: Paris Batignolle Amenagement
- 2 SMEs : Une autre ville and Embix
- 1 higher education and research institute: Armines

Main Urban Authority: City of VILADECANS (Ajuntament de Viladecans)

Project Title (and acronym): Innovative local public-private-citizen partnership for energy governance (VILAWATT)

ERDF Budget: € 4,269,862.80

The **VILAWATT** project seeks to secure a stable energy transition process through deep energy renovation of residential buildings in one of the most deprived districts of Viladecans, helping the city tackle fuel poverty. The project will create an innovative Public-Private-Citizen governance Partnership (PPCP), structured around 3 main pillars. First, a Local Energy Operator will be established to act as a local energy supplier and renewable energy producer. An Energy Savings Company, offering renovation and energy saving services to its members (the municipality, businesses and citizens) will be created. Finally, a financial mechanism to capitalise the energy savings (generated through contracts with households having benefited from initial investments) will be used by the new entity to further invest in deep energy renovations in the municipality.

A new energy currency linked to the savings will work as an incentive for energy efficiency and as a mechanism to increase the economic capacity of vulnerable groups. The project will involve regional stakeholders active in the fields of ethical banking, community management, social innovation, renewable energy and energy efficiency.

The project's main implementation activities will include:

- Put in place an innovative local participative governance organisation to prepare and put into practice the new innovative public-private-citizen governance organisation (PPCP) that will empower the local community on deep energy renovation, making them evolve from a passive to a highly active and engaged role
- Deployment and experimentation of the energy transition tools (energy currency generated from energy savings, energy operator, energy savings services, deep renovation investor), and that will be the main goal of this WP together with the implementation of a new One-Stop Administration for PPCP members
- Creating Energy Engaged Communities where neighbourhood communities will be empowered in order to participate in the deep renovation processes of residential buildings and creating a snowball effect in citizen demand
- Investing in 'tools for energy transition' comprising an energy currency, energy operator and energy savings services.

Partnership:

- City of Viladecans
- 2 energy agencies: Agència d'ecologia urbana de Barcelona and Institut Català de l'Energia
- 3 SMEs: Ubiquat technologies s.l., Cercle Gespromat s.l. and EGM
- 1 non-profit association: Low Impact Mediterranean Architecture

Under the topic of the integration of migrants and refugees

Main Urban Authority: City of ANTWERP (Stad Antwerpen)

Project Title (and acronym): Co-housing and case management for Unaccompanied young adult Refugees in ANTwerp (CURANT)

ERDF Budget: € 4,894,303.32

The **CURANT** project seeks to provide integrated services for unaccompanied young refugees once they reach adulthood and are no longer entitled to benefit from social protection as an unaccompanied minor. It will combine co-housing and social integration schemes with volunteer buddies (young local residents aged 20-30 years old) for 1-1 integration and circular integrated individual trajectories. 75 affordable co-housing units for both unaccompanied young adults and buddies will be made available in the city. The trajectories of the young refugees involved will be treated in all their complexity instead of focusing separately on different components. A guaranteed, safe, affordable and quality place to live will pivot around a circular set of social services including language courses, training and health care. Different city departments, regional and local agencies for health services and education as well as NGOs will be actively involved in the implementation of the project.

The project's main implementation activities will include:

- Developing a recruitment and matching system to select 135 buddies
- Case management for 135 unaccompanied young adult refugees following circular integrated individual trajectories, guaranteeing an intensive follow-up of the target group by individual case management

- Evaluating the activities in order to obtain an insight into the impact of co-housing and buddy systems, and the results of integrated and circular integration trajectories.
- Investing in co-housing that will include a combination of modular units, co-housing apartments and city owned property

Partnership:

- City of Antwerp
- 1 health care association: Solentra
- 1 urban lab: JES vzw
- 2 NGOs: Vormingplus and Atlas
- 1 higher education and research institute: University of Antwerp

Main Urban Authority: City of BOLOGNA (Comune di Bologna)

Project Title (and acronym): Villa SALUS as a new Sustainable Accessible Liveable Usable Social space for intercultural Wellbeing, Welfare and Welcoming in the metropolitan City of Bologna (S.A.L.U.S 'W' SPACE)

ERDF Budget: € 4,999,738.40

The **S.A.L.U.S. 'W' SPACE** project wants to foster the social, cultural and economic inclusion of migrants in Bologna. The Villa Salus, an abandoned former hospital for the elderly, will be refurbished and converted into an innovative reception and neighbourhood centre. The centre will combine a unique set of functions, including social housing (for both migrants and local inhabitants), training, public facilities, and an arts and crafts factory. Migrants will be involved in the design of the centre and its dedicated spaces (urban farm, cultural centre, laboratories, housing), in the refurbishment and in the management of the new spaces through community enterprises. The project will allow migrants to acquire new skills and build micro-enterprises for community services in the neighbourhood. Beyond its partnership, the project will actively seek to attract, consult and involve citizens and associations who live and operate in the surrounding area.

The project's main implementation activities will include:

- A focus on refugees' physical and psychological, social and economic wellbeing, and allowing to interlace the individual with society in a shared and participative perspective of intercultural and intergenerational relations
- A focus on welfare by developing field training and creating work teams, formed by refugees that will constitute the professional teams in charge of the routine maintenance of the building and constituting at the same time a neighbourhood service system to create a reciprocal relationship with the town
- A focus on welcome where an integrated ecosystem for intercultural contamination between immigrants and the host society, and their socio-economic inclusion
- Evaluating how citizens and local key stakeholders actively participate in the project's activities
- Investing in the total refurbishment of Villa Salus, to make the building suitable for the reception of refugees and the services which will be designed through a participative process

Partnership:

- City of Bologna
- 1 public welfare company : ASP citta' di Bologna
- 6 NGOs: Antoniano Onlus, Cooperativa sociale Camelot, Società Dolce, Eta Beta Coop. - Soc. Onlus, ACLI provinciali di Bologna and Associazione MondoDonna Onlus
- 5 education and training centres: Associazione Cantieri Meticci, Ciofs FP Emilia Romagna, Microfinanza Srl, Cefal Emilia Romagna Societa' Cooperativa and CSAPSA,

- 3 SMEs: Istituto per la Ricerca Sociale, Open Group and ICIE
- 1 higher education and research institute: University of Bologna

Main Urban Authority: City of MUNICH (Landeshauptstadt München)

Project Title (and acronym): Towards lively partnerships - comprehensive integrated approach for a sustainable integration of refugees in Munich (RefuMuc)

ERDF Budget: € 3,934,875.60

The **RefuMuc** project seeks to facilitate an integrated and proactive inclusion of refugees while answering to a housing need in the city of Munich. As part of the programme “Housing for Everybody”, 3000 new apartments will be built in the next 3 years and shared 50/50 between refugees and local citizens. With UIA, the city will test an integrated set of actions within the new housing estates in order to enable the active inclusion of refugees. Co-design and empowerment will be at the heart of all project activities. Within the housing stock, shared spaces co-designed by residents and users will host cultural and training activities for refugees as well as other initiatives jointly developed by the residents. New mechanisms of self-governance will be experimented with residents assemblies empowered to develop housing rules and mitigate possible conflicts. The project will work with a broad range of charities and associations, but also housing associations and different municipal agencies. The objective is to test new synergies and partnerships to achieve a successful inclusion of refugees in Munich.

The project’s main implementation activities will include:

- Working together with stakeholders in the district to establish durable networks in order to allow refugees to integrate at an early stage. It will encourage and enable refugees to activate and to bring in their skills, capacities and knowledge.
- Designing the construction program ‘Housing for all’ giving refugees and local citizens an equal chance to get an apartment by 50/50 distribution where common rooms and social services will be installed
- Establishing different sports and cultural activities to stimulate refugee participation at various city events with the help of voluntary and / or professional coaches
- Investing in the construction and design of common rooms and open spaces located in the housing blocks "Living for all" or nearby in the district (i.e. empty shops) uniting tenants and residents from the district

Partnership:

- City of Munich
- Chamber of Crafts for Munich and Upper Bavaria
- Job Centre Munich
- 6 NGOs: Kreisjugendring Munich-City, REGSAM, ADD on – zweiplus, Bellevue di Monaco, Komm und Koch and jaz e.V.
- 2 local public authorities: Gewofag and Municipal housing association Munich GmbH
- 2 local infrastructure and service providers: Münchenstift public utility services for health care and Stadtwerke München GmbH
- 1 higher education and research institute: Catholic University of Applied Sciences Munich

Main Urban Authority: City of UTRECHT (Gemeente Utrecht)

Project Title (and acronym): Utrecht- Refugee Launch Pad (U-RLP)

ERDF Budget: €2,778,313.60

The **U-RLP** project seeks to capitalise asylum seeker's entrepreneurial skills. Starting before asylum status is granted, the activities of the "launch pad" will enhance the entrepreneurial skills of the refugees who will remain in the Netherlands but also of those who will return to their country of origin. Within an existing emergency shelter, the project will combine community housing, learning activities as well as incubator and work spaces. Targeting the asylum seekers but also local young NEETs (not in Education, Employment or Training), who represent 20% of the neighbourhood population, the project's ambition is to establish solid bridges within the community. International entrepreneurship training, business language courses, peer to peer coaching and internships in local businesses will be offered to target groups. Special attention will be given to post traumatic stress with the experimentation of innovative tools to reframe refugees' broken narratives, encouraging resilience, and building confidence for entrepreneurship.

The project's main implementation activities will include:

- Community Engagement allowing tenants to manage the housing project being responsible for all aspects of practical housing management. It will involve the neighbourhood and the refugees.
- Providing education on (social) entrepreneurship and the possibility for refugees and NEETS to gain experience.
- Developing professional and client based support to the refugees in one of the city's emergency shelters. It will support asylum seekers to deal with their new situation and cope with formal immigration procedures
- Putting in place a research and evaluation framework collecting measurable evidence of the innovation's effectiveness and identifying barriers to achieving its main aims

Partnership:

- City of Utrecht
- Dutch Council for Refugees , Regional Department of the mid-Netherlands
- 1 housing authority: Socius Living
- 1 social foundation: Social Impact Factory
- 3 higher education and research institutes: University Utrecht, Utrecht State University Foundation and University of Oxford

Main Urban Authority: City of VIENNA (Stadt Wien)

Project Title (and acronym): Centre of Refugee Empowerment (CoRE)

ERDF Budget: € 4,786,272

The **CoRE** project aims to provide refugees with high quality and integrated support to facilitate a positive inclusion in Vienna. Within an abandoned building to be refurbished with the active contribution of asylum seekers, a one-stop shop will be co-designed. It will pool together not only the main services provided by the municipal agencies (education, training, health services, housing counselling, etc.) but also citizens' grass-roots initiatives, organised through new forms of social cooperatives. A peer-mentoring scheme will be tested (refugees4refugees) in order to recruit and train refugee peers who will then be able to help fellow refugees through the early integration process. Attention will be given to the active inclusion of refugees in the labour market, in particular through the development of new mechanisms for skills recognition and enhancement (a new skills database will be developed and shared by institutions and potential employers). The CoRE

centre will also host an Empowerment Think Tank (ETT) that will ensure a constant screening and monitoring of the project activities by local and international experts.

The project's main implementation activities will include:

- Completing a comprehensible survey of asylum seekers' individual competences and professional experience, starting from 'day 1', combined with the elaboration of individual career development plans
- Inviting established refugees to become peers/mentors ('refugees4refugees') to support and mentor fellow refugees while sensitising institutions in the receiving society such as public administration, police, schools etc. on refugee inclusion.
- Creating a 'one-stop-shop' offering a wide range of services/facilities (incubator for smart solutions in view of labour market integration, everyday orientation, comprehensive social inclusion, housing, self-help, health promotion)
- Establishing an empowerment Think Tank as an instrument that secures continuous monitoring, analysis and improvement of the project's activities, providing all stakeholders with information on the international state-of-the-art in refugee and migrant integration and foresight processes which help to identify future challenges.
- Investing in a building that will be refurbished and adapted for the purpose of the set up the one-stop-shop.

Partnership:

- City of Vienna
- Vienna Business Agency (VBA)
- Vienna Board of Education - European Office (EUB)
- 2 municipal employment and social services agencies: Vienna Social Fund and Vienna Employment Promotion Fund

Under the topic of jobs and skills in the local economy

Main Urban Authority: City of BILBAO (Ayuntamiento de Bilbao)

Project Title (and acronym): Bilbao Alliance for Smart Specialisation in Advanced Services towards the Digital Transformation of the industry (AS-FABRIK)

ERDF Budget: € 4,646,114.12

The **AS-FABRIK** project seeks to increase the competitiveness of the advanced services sector of Bilbao (Knowledge Intense Business Services – KIBS) through a collaborative process that will prepare them to supply the digital transformation demands of the manufacturing sector (Industry 4.0).

A strategic alliance with the city, businesses, universities, local service providers and entrepreneurs will be set up in order to create a new ecosystem based on innovative pillars and hosted in a tailor made space for experimentation and incubation of new services. New education programs for university students, entrepreneurs and professionals addressing the new challenges of the industry 4.0 and the digital economy will be tested while networking actions, supported by dedicated IT tools, will ensure a good match between demand and supply. New business models will be prototyped to support specialised start-ups that will benefit from a Minimum Viable Product (MVP) test Fab Lab for the market validation of new products and services.

The project's main implementation activities will include:

- Launching an observatory for digital transformation keeping up to date with state-of-the-art trends on Industry 4.0 including looking at local competitiveness and international political tools that

support the transfer of basic research findings into applications are analysed, as well as policy innovations

- Offering specialised education designed by the project's academic partners in close partnership with KIBS associations and stakeholders giving an ideal platform on which to build the future competences for the Advanced Service domain
- Facilitating partnership brokering allowing potential KIBS providers to get first-hand information about the industry needs and demands, policy framework, educational options and supporting tools provided by the city of Bilbao
- Supporting start-ups allowing each potential entrepreneurial venture to follow the logic of the Lean Start-up Methodology
- Investing in a single building that will act as a regional demonstrator of the validated methodology, facilitating stakeholder cooperation, while accelerating the process positioning the city as specialised in the development of the Digital Economy.

Partnership:

- City of Bilbao
- Local Development Agency of the city of Bilbao (Ekintza)
- Mondragon Corporation Promotion Centre
- IDOM Engineering and Consulting Enterprise
- 2 digital sector groupings: Association of Electronic and Information Technologies in the Basque Country (GAIA) and Eiken Digital Cluster Association
- 4 higher education and research institutes: Mondragon Faculty of Engineering (MGEP), Mondragon University of Business Studies, Mik. Mondragon Innovation and knowledge and Basque Institute of Competitiveness (Orkestra)

Main Urban Authority: City of MADRID (Ayuntamiento de Madrid)

Project Title (and acronym): Resilient urban ecosystems for a sustainable economy (MARES de Madrid)

ERDF Budget: €4,799,607.20

The **MARES de Madrid** project aims to address the consequences of the economic crisis in Madrid's south-east districts as well as to slow-down the territorial divide and the deterioration of the social ecosystem due to the increase of inequality and unemployment. By supporting grass roots initiatives and developing the solidarity economy in four districts of the city, it will tackle unemployment and poverty in those areas whilst building their resilience to future economic impacts. Competences Labs and sectorial business clusters will be created in four key industries: energy, mobility, food and recycling. The activities, hosted in four abandoned spaces renovated through a co-design process involving users and inhabitants, will identify existing competencies, facilitate the prototyping of new social business models as well as principles and values of the social and solidarity economy. Beyond the partnership, there is a collaboration between universities, companies and ethical funding entities.

The project's main implementation activities will include:

- Generating four co-design processes for MARES public buildings and spaces linked to the citizens' social and solidarity economy initiatives
- Creating Competences Labs that harness the potential of human capital, make it flourish, strengthen and guide it towards new local economic models to generate employment and sustainable livelihoods
- Establishing thematic clusters providing specialised sectoral stimulus to initiate processes to stimulate the economy, creating employment based on growth in the local productive fabric

- Developing devices to raise awareness, boosting the economy in the territory and cooperation between agents and socio-economic actors in the districts targeted by the project
- Investing in the renovation of four disused spaces that will have a thematic focus and will be co-designed by the main project stakeholders

Partnership:

- City of Madrid
- Madrid Employment Agency
- 2 cooperatives: Dinamia S. Coop Mad and Tangent Cooperative Group
- 4 private sector companies: SIC Architecture and urbanism, Citizen Initiatives Incubator, All for the Praxis and New Industrial Space SL.
- 1 NGO: Action Against Hunger Foundation

Main Urban Authority: City of MILAN (Comune di Milano)

Project Title (and acronym): New Skills for new Jobs in Peri-urban Agriculture (OpenAgri)

ERDF Budget: € 4,996,745.52

The **OpenAgri** project seeks to improve entrepreneurship by fostering the creation of new innovative firms and social enterprise focusing on the agri-food sector. In line with the 2015 Milan Urban Food Policy Pact, an “Open Innovation Hub on Peri-Urban Agriculture” will be created, operating as a living lab to promote innovation in the entrepreneurial, social, sustainable and technological dimensions of the agri-food sector. The innovativeness of such tool stems from the integration of several food policy experiments within a single integrated strategy (start-ups and training promotion, testing of new tools and technologies for food production, initiatives focusing on disadvantaged target groups, innovative governance mechanisms for the agri-urban production chain). Located in an “urban-rural fringe”, the OpenAgri hub will also contribute to the overall regeneration of the area promoting a strong focus on inclusion (community-led initiatives boosting territorial effects in the surrounding area).

The project’s main implementation activities will include:

- Facilitating the development of skills, training opportunities and start-up businesses by making a link between the demonstrating initiatives for agri-food innovation and the involvement of the related communities
- Prototyping disruptive and innovative solutions for peri-urban agriculture. On-demand Aquaponics, a kitchen fab-lab, a Prototype Development Centre and a complete ICT automation
- Establishing a social lab with activities specifically designed to identify training skills programs for young people, disadvantaged groups and migrants as well as boosting the territorial effects related to the presence of the Open Innovation Hub
- Environmental modelling and forecasting possible impacts
- Investing in a municipally owned former farmstead that will centralise all the project activities

Partnership:

- Municipality of Milan
- Chamber of Commerce, Industry, Craft and Agriculture of Milan
- 3 SMEs: Avanzi Srl, ImpattoZero Srl, Food Partners Srl
- 3 NGOs: La Strada Social Cooperative, Sungal, Mare Srl social enterprise

- 8 higher education and research institutes: Polytechnic Foundation of Milan, PTP Science and Technology Park, University of Milan, Polytechnic University of Milan, Cineca, Future Food Institute Trust, Poliedra, Training Institute for Entreprises Operators

Main Urban Authority: City of ROTTERDAM (Gemeente Rotterdam)

Project Title (and acronym): Building the Right Investments for Delivering a Growing Economy (BRIDGE)

ERDF Budget: € 4,997, 624.24

The **BRIDGE** project seeks to better align young people’s educational choices with future labour market needs. In order to bridge the current labour mismatch, the project proposes a preventative approach by creating a career and talent orientation programme. The programme will start in primary school with children aged nine in the city’s most disadvantaged neighbourhood (Rotterdam South) helping them make informed choices until they enter the labour market. Employers from the city’s green, health and digital economy sectors will commit in advance with the ‘Career Start Guarantee’ to employ students who have opted to specialise when in vocational schools in those sectors. Investment instruments will be integrated such as Social Impact Bonds and a Social Return on Investment Fund supporting the project’s mainstreaming. 91 primary, secondary and vocational schools in the neighbourhood alongside pupils, parents, employers from the major growth sectors as well as the national and local government will be involved in the project.

The project’s main implementation activities will include:

- Monitoring and Impact Measurement to ensure proper short and long term socio-economic impact evaluation
- Developing a detailed future labour market and skills agenda which will be communicated to pupils in South Rotterdam. It will aim to develop the long-term strategy and agenda with employers, schools, universities and regional government
- Encouraging young people to choose studies with a career start guarantee to meet the requirements asked for by the labour market. This includes training in skills and mentality in order to reach a higher level of graduation
- Delivering impact investing instruments for continuation and replication of Career Start Guarantee activities that go beyond classic subsidies

Partnership:

- City of Rotterdam
- Metropolitan region Rotterdam-The Hague
- 1 private sector company: Ernst & Young Accountants LLP
- 2 universities and research institutes: EURAC and Rotterdam University of Applied Science

Under the topic of urban poverty

Main Urban Authority: City of BARCELONA (Ajuntament de Barcelona)

Project Title (and acronym): Combining guaranteed minimum income and active social policies in deprived urban areas of Barcelona (B-MINCOME)

ERDF Budget: €4,854,088.56

The **B-MINCOME** project will tackle poverty and social inequality concentrated in nine neighbourhoods in the north-eastern part of the city. The area has a disengaged population with low income, high unemployment and early school leaving rates. Through the deployment of participation and empowerment activities and the

design of randomised controlled trials, the project will test the impact of different typologies of Guaranteed Minimum Income (GMI). Ethnographic research will help to understand motivations, values, and narratives of the target groups but also to gain insight on how they experience the change of receiving GMI, and its subsequent impact. The findings will be used to prototype different models of GMI (including a system for a local digital currency) and to define and implement modular services (health, education, employment) along with empowerment initiatives for the different categories of recipients. Beyond the formal partnership, the project brings together a large group of stakeholders including municipal institutes for education and social services, the metropolitan and regional governments as well as the Chamber of Commerce.

The project's main implementation activities will include:

- Completing ethnographic and participative research and the co-creation of solutions feeding into the project before, during, and after the GMI and active policies are implemented.
- Designing, launching and monitoring a GMI that the municipality will finance for a trial period of two years
- Developing active social policies for the recipients of Guaranteed Minimum Income which aims to establish a link between receiving GMI and access-participating in the services in order to make comparisons between the investment in services and the cost of personal income
- Analysing, measuring impacts and increasing knowledge of stakeholders involved geared towards a compared econometrical cost-benefit analysis as a result of the introduction of different types of GMI with their different conditions and the effectiveness and efficiency of the different social active policies.

Partnership:

- City of Barcelona
- 1 think tank: The Young Foundation
- 1 private sector company: Nova – centre for social innovation
- 3 higher education and research institutes: IESE Business School, Autonomous University of Barcelona and Polytechnic University of Barcelona

Main Urban Authority: BIRMINGHAM City Council

Project Title (and acronym): Unlocking Social and Economic Innovation Together (USE-IT!)

ERDF Budget: € 2,911,893.88

The **USE-IT!** project seeks to identify and connect social and economic assets existing in poor and migrant communities to major capital and infrastructure investments, in order to reduce displacement and maximise the economic and social benefits of urban development for marginalised residents.

The model proposed will rely on Community Researchers, recruited among the local community and trained in research methods to identify local assets. Mechanisms will be tested in order to unlock the potential of poor communities and facilitate the creation of a matching skills service to enhance employment and encourage the spin-out of social enterprises that are socially innovative and resilient. The project will provide peer-to-peer support for communities, and act as change and innovation drivers to bring out bold and sustainable solutions. Attention will be given to the identification of innovative forms of community finance that could be used in the area to ensure sustainability and support replication.

The project's main implementation activities will include:

- **Community Research Training:** Unlocking innovation in sustainable urban development for deprived communities by identifying, recruiting and training 60 Community Researchers over the project's lifetime leading to an accredited qualification

- Matching job skills in the community with demand by for instance gathering data on existing and future skills shortages in the local economy, linking it to the work of the Community Researchers, offering tailored support to address any immediate day-to-day concerns such as health, legal or benefits advice
- Aiding residents to trade their way out of poverty and social exclusion by supporting the creation of a community of social entrepreneurs
- Providing a baseline analysis of current community capital assets and finance going into the community in order to strengthen and use innovative forms of finance to continue to connect macro-assets and micro-assets longer-term

Partnership:

- City of Birmingham
- Chamber of Commerce of Birmingham
- 7 NGOs : Karis Neighbour Scheme, Birmingham Voluntary Services Council, Localise West Midlands, Smethwick Church Action Network, Co-operative Futures, Canal and River Trust and, Father Hudson's Care
- 3 private sector companies : Initiative for Social Entrepreneurs, KPMG and Health Exchange CIC
- 1 SME : Citizen Coaching CIC
- 1 infrastructure and service provider : Sandwell and West Birmingham Hospitals NHS Trust
- 2 higher education and research institutes: University of Birmingham and Birmingham City University

Main Urban Authority: City of LILLE (Ville de Lille)

Project Title (and acronym): Transforming Areas with Social Talents - Feed, Include, Value, Educate, Share (TAST'in FIVES)

ERDF Budget: € 4,998,842.31

The **TAST'in FIVES** project wants to reverse negative trends of urban poverty in the deprived neighbourhood of Fives. As part of a larger urban brownfield regeneration development, the project aims at (re)introducing productive activities centred on food. At the heart of the brownfield, a building of 2050 m² will be renovated to host an innovative combination of activities in the fields of urban agriculture, production, culinary transformation and catering. Local residents will be strongly involved in the design and running of a 'community kitchen'. This will support new economic and social activities as well as training and jobs opportunities for the area. TAST'in FIVES will integrate a technological dimension by developing an experimental module for vertical agriculture and "contact-free" technologies. It will notably help fight against food waste and facilitate the distribution of meals in collaboration with social NGOs. Beyond its partnership, the project will work with different stakeholders including restaurants, caterers, charities as well as social NGOs already active in the neighbourhood.

The project's main implementation activities will include:

- Building a community kitchen to tackle poverty and promote social inclusion
- Looking at the effects of poverty on public health, especially due to malnutrition and bad nutritional habits and giving residents the chance of cooking together as a powerful mean to bring together Fives inhabitants and local actors
- Developing a local economic ecosystem to connect the local community to capacity-building, job and entrepreneurship opportunities
- Putting in place a participatory governance system to stimulate empowerment, organise commitment and to share value of social talents

- Investing in the redevelopment of a former industrial building that will host a food hall a community kitchen, and vertical farming.

Partnership:

- City of Lille
- European Metropole of Lille
- 1 public-private company: SORELI
- 4 NGOs: Les sens du Goût, Secours Populaire, Sauvegarde du Nord and Rencontres Audiovisuelles
- 1 employment agency: Maison de l'Emploi de Lille, Lomme and Hellemmes
- 3 higher education institutes and research institute: ISA, CNRS and CITC-EuraRFID

Main Urban Authority: City of NANTES (Ville de Nantes)

Project Title (and acronym): A social urban project against poverty - Creating bridges between homeless and local communities: emergence of a liveable district for all citizens with the creation of a unique social equipment to connect the socially excluded to the neighbourhood (5Bridges)

ERDF Budget: € 4,953,297.32

The **5Bridges** project looks at breaking the circle of social and spatial polarisation, targeting the city's homeless and socially excluded population. The project will tackle the interrelated causal factors of urban poverty by creating a one-stop-shop in a new neighbourhood providing comprehensive and tailored services interconnecting different social groups. Designed as a multifunctional area, the one-stop-shop will propose and test new jobs, provide housing and health-related services based on a participatory approach to foster social integration and empowerment (including a neighbourhood restaurant, urban farm, solidarity shop, temporary and social housing and low-threshold-care). Prior to the completion of the building, small-scale labs will be set up allowing the homeless population to test and co-design the activities and user involvement approaches. It will permit this group to participate and connect to the neighbourhood, therefore changing the perception of socially excluded groups. Together with the partnership, social NGOs, public services for employment, housing, health and police, as well as neighbourhood associations will be involved in the project implementation.

The project's main implementation activities will include:

- Experimenting innovative concerted approaches and to develop common tools to better meet user needs through a participatory and partnership process
- Promoting and testing social economic integration activities for users, through small scale labs where the homeless can try and start again with low access activities and project themselves into integration
- Researching to have a better understanding of the causes and conditions to exit homelessness: life course, view on society, ability to acquire skills, self-esteem and civic rights, ability to renew relations with society
- Investing in a one-stop-shop that will include a shelter, temporary low cost housing, a recycling store, a restaurant and a roof-top urban farm

Partnership:

- City of Nantes
- Urban Community of Nantes Metropole
- 2 social housing and land development companies: SAMO and SAMOA
- 2 NGOs : Les Eaux Vives (LEV) and Association Emmaus 44

Main Urban Authority: City of Pozzuoli (Comune di Pozzuoli)

Project Title (and acronym): Monteruscello Agro City (MAC)

ERDF Budget: €3,999,996.68

The **MAC** project seeks to reduce poverty in the Monteruscello neighbourhood, a large public housing district with 20,000 residents with low-income, a high level of unemployment, and characterised by large abandoned spaces. Thirty hectares of the neighbourhood's public green areas will be used in order to spearhead an economic process and development with urban agriculture as a means to combat poverty. The project will have three pillars: implementation of agriculture through innovative permaculture in the housing estate, improvement of the urban environment and encouragement of entrepreneurship and employment. Beyond the formal partnership, the main stakeholders involved will be local food companies benefiting from the agricultural production, the Hotel Management School, the local sports associations as well as the Archaeological Heritage association.

The project's main implementation activities will include:

- Planning the agro urban actions by setting up a 'Job Desk' that will provide a mix work and training opportunities, scholarships and awards
- Establishing an agriculture network that will manage the planning of the cultivation of the agriculture areas through a permaculture strategy, the permaculture laboratory, the creation and operations management of the laboratory of ethical production and rural marketing and linking it with local businesses and producers
- Providing training and incubations spaces for new business companies related to agriculture and agri-business addressed to the district
- Investing in the housing estate in order to build an incubator centre, prepare the agricultural land, set up laboratories and a one-stop-shop

Partnership:

- City of Pozzuoli
- 3 business support organisations: Coldiretti Napoli, Confagricoltura Napoli and Agrocoltura
- 1 higher education and research institute: University of Salerno

Main Urban Authority: City of TURIN (Città di Torino)

Project Title (and acronym): The collaborative management of urban commons to counteract poverty and socio-spatial polarisation (CO-CITY)

ERDF Budget: € 4,125,892.00

The **CO-CITY** project seeks to break the self-reinforcing circle of poverty, socio-spatial polarisation and lack of participation in its most disadvantaged neighbourhoods. To tackle this challenge it will develop a 'commons-based urban welfare' centred on urban commons (municipal buildings or spaces). A group of citizens (third sector or informal groups) will be given the opportunity to look after their district by identifying disused municipal assets (buildings or spaces), signing a 'pact of collaboration' with the city and designing a communing programme. They will be responsible for taking over their management to co-produce services, develop a collaborative economy as well as fulfil a neighbourhood regeneration role. Citizens will not be seen as dependent but as potential change makers. Beyond its partnership, the project will work with different stakeholders such NGOs and charities already active in the neighbourhoods as well as the metropolitan government.

The project's main implementation activities will include:

- Producing an innovative toolkit that with a specific ICT infrastructure, management model and a new legal model (framework)
- collecting information about urban commons and supporting community building processes promoted by citizens that would like to trigger social innovation practices
- Building a 'sustainable community welfare' system through co-management of commons
- Investing in public building or spaces renovation across the city used as a key enabling factor for the co-production of social services

Partnership:

- City of Turin
- National Association of Italian Municipalities (ANCI)
- 1 NGO: Cascina Roccafranca Foundation
- 1 higher education and research institute: University of Turin